BE THE CHANG (0) A LEGACY OF SERVICE LIVES ON

2025 Annual Report



letter from the leadership

At Habitat, this year has been one of reflection. We recently lost an incomparable man in former President Jimmy Carter, a man whose 40 years of service with Habitat for Humanity embedded his legacy into our DNA. That legacy is a profound gift, one that tempers our sadness with deep gratitude—not only for his countless great deeds on the grandest of scales, but for the example of what he considered quite ordinary: his choice to serve. And he did so humbly, sincerely, often quietly.



IN HABITAT'S
WORK WE
SAW THE
OPPORTUNITY
TO PUT OUR
FAITH INTO
PRACTICE.



President Carter chose to live a life of service, like millions the world over who were inspired by his example. It was a choice he made daily, in the same way a Habitat volunteer laces up work boots and shows up to the construction site. The same way a couple opens their home to serve as the gathering place and cultural heart of a community. The way an educator sees a spark in a student and nurtures it into flame. The way a donor invests in the change they wish to see in their community.



RIGHT: Volunteers celebrate after a day of work alongside President and Mrs. Carter in Oakland.

BOTTOM LEFT: Allan reflects on his time volunteering with Jimmy Carter as he signs a memorial to the late President.

President and Mrs. Carter came to the Bay Area in 2013, during the Jimmy and Rosalynn Carter Work Project. In just a handful of days—spent building and repairing homes and completing community projects across Oakland and San Jose—they touched off ripples that continue emanating outward.

For us, this is the heart not only of the Carters' legacy, but the legacy of every single person who feels called to serve, and answers that call. It is there in that simple choice to volunteer, to invest, to gather, to nurture, to give. That simple choice—made daily by everyone in the Habitat community—is an insistence on a better future and the commitment to work toward it.

This is who we are as Habitat for Humanity. It is the "humanity" in

what we do—we who are here for each other, here for our community. We who answer a crisis with hope, with grit, with action. Because we know that regardless of challenges or shifting winds, we are those who believe in what is possible when we choose to serve. And, when we make that choice, we each have the power to touch off infinite ripples of positive impact.

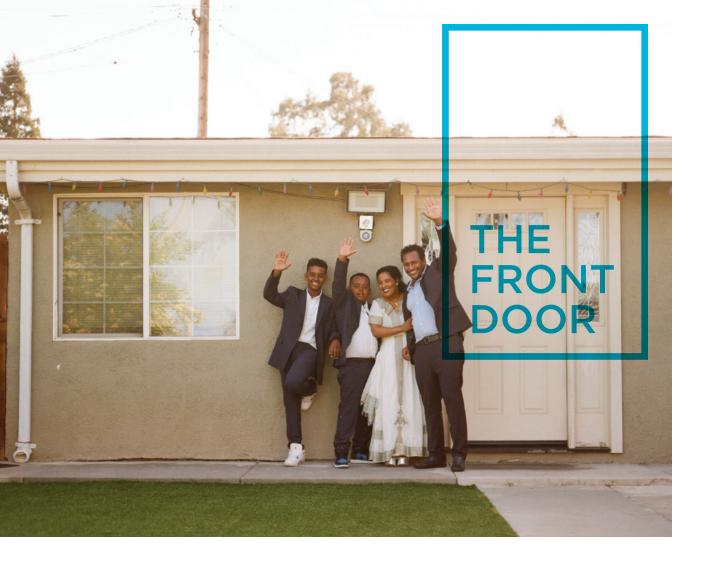
Thank you for all the ways in which you build change, and for carrying the work of Habitat for Humanity forward.

In partnership,

Shall

Shannon Adkins Board Chair Janice Jensen
President and CEO





THE FRONT DOOR of Mulugeta and Tiruwork's San Jose home is a monument in their family. Their old apartment's front door was so malformed that only Mulugeta could open it. Once a day, before work, he'd open the door for ventilation, then move the couch in front of the opening to keep their baby from the treacherous stairs just outside. When Jimmy Carter heard that, he insisted on hanging the front door on their new Habitat home.

Mulugeta, Homeowner

GOD DIDN'T GIVE THIS HOME ONLY FOR US. IT'S FOR THE COMMUNITY.

WE ARE ALL NEIGHBORS IN A GLOBAL Carter COMMUNITY.

Tiruwork smiles broadly today when she points to that door and tells people, "That's Jimmy Carter's door."

Mulugeta treasures the day that he and the President worked on their home. "I remember laughing together," he says. "He touched my shoulder. I got to tell him, 'Thank you. Thank you." It was gratitude not just for a day of work, but for the many facets of Jimmy Carter's service which he'd long admired—presiding over peace negotiations in their native Ethiopia, election monitoring, and disease eradication, to name just a few.

"He had such a good heart," Tiruwork remembers. "I hugged him very tight and said, 'God bless you.' This house is a blessing."



For Mulugeta and Tiruwork, they see the Carters' work that day, the work of the whole community, as a blessing meant to be shared. "God didn't give this home only for us," Mulugeta insists. "It's for the community." Tiruwork agrees: "In our family, our community, we are the first ones to have a house. So, this is for everybody. You are all welcome to whatever you need."

They carry forward the legacy of service that made them homeowners, through an open door, open hearts, and a home filled with family, friends, and neighbors—a privilege they cherish after living in an apartment too small for guests. They serve every time they open that front door and usher you in, to an open hearth and a table laden with homemade food and freshly roasted coffee.

"His legacy will always be like this," Mulugeta says. "Everybody has a dream, and he is someone who wanted to help you achieve that dream."



JUSTICE TRUTH HUMILITY COMPASSION SERVICE LOVE... THEY'RE THE GUIDING LIGHTS OF A LIFE.



Sonnie, I SEE THE TREMENDOUS POWER IN SERVICE.

The impact was instantaneous and enduring. With an affordable mortgage, life immediately changed—a shift that allowed her to pursue a Master's degree and increase her income. It gave her children the chance to explore new opportunities. "That discretionary income really made all the difference, in sending them to summer camps, getting them the clothes they needed, extracurriculars, and pursue everything they wanted to do. That was the most powerful thing right away."

Today, Sonnie's grandchildren visit and fill the house with music and art and movement, much as her children once did. "My home has always been a great hub for my family, and now it's a great hub for my grandkids, too. It just keeps giving. I've been here long enough now that a new generation is benefiting from it. Now, I think about generational wealth. It is amazing to see just how powerful it is, everything that just a building like this can mean."

Sonnie is passionate about her own ways of serving her community too. A seasoned educator, Sonnie constantly sees the impact she's made—high schoolers from decades ago with dreams realized, students she once nurtured now commanding rooms.

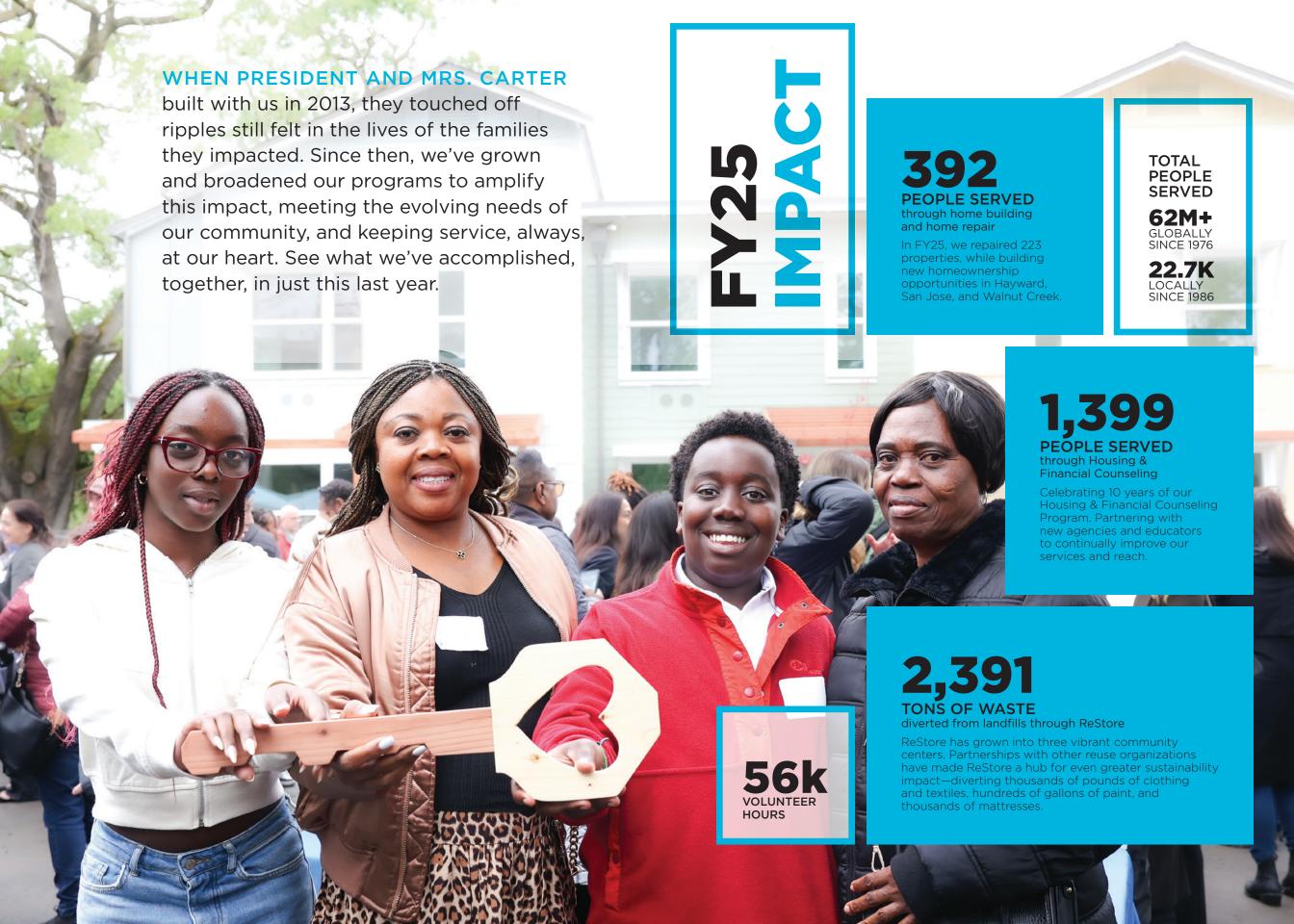
"I see the tremendous power in service," she says.
"I've been thinking about ripples, ripples going on forever. Once you start one, you might not see it, but those ripples always go on. We are ripples, and they continue forever."

SONNIE MET JIMMY CARTER

in 2013, when she gave a speech during his visit. But he'd made a life-long impression back in 1976. "It was the first time I cared about an election, and Jimmy Carter was my candidate." Something in the simplicity and practicality of Carter's morality spoke to young Sonnie; "If people are hungry, feed them. If they're sick, help them."

When he was elected, Sonnie danced in her yard. "He was someone I wanted to model myself after as a child, and as I became an adult, even more so. Fearlessness, humility, and love... he was so humble, but there was tremendous power in what he did."

And Sonnie understands the awesome power in humble acts of service. The accumulation of such acts—her own, her friends' and family's, and thousands of strangers—built her Habitat home in Oakland nearly 20 years ago.







OUR
GREATEST
BLESSINGS
COME WHEN
WE ARE ABLE
TO IMPROVE
THE LIVES
OF OTHERS.





LAURA WAS INSPIRED by Carter to start volunteering with Habitat 30 years ago. That first spark grew when she worked with the President in Oakland in 2013. "He was a truly decent human being who lived what he believed, and I have huge admiration for both him and Rosalynn because of what they did with Habitat."

Ben, who worked alongside the Carters at three builds, noticed that "the first thing he'd ask when he'd get to the house was who was going to be the homeowner. He just drilled right to the point—yeah, we're building together and all that's great, but this is the point." It was a lesson Ben took to heart. "Carter taught me that direct service is important, humility is important, the result is important, the people you're serving are your equals, and they are the most important."

For Ben, the beauty of Jimmy Carter's service was how ordinary he made it seem. "He just came to volunteer, he was this super practical, hands-on person," Ben says. "Habitat volunteers are kind of amazing, right? They're judges and writers and thinkers and teachers and former Presidents, all sorts of incredible people. But everyone comes out and does this humble thing."

It's the "everyone" that keeps Laura coming back week after week for decades. "It's like family. A big part of it for me is having that community, coming out and seeing the same regular volunteers and meeting new people every time."

Lit by Carter's inspiration, Laura lives a life of service, whether it's her Saturdays with Habitat, or her other volunteerism that beautifies Lake Merritt or feeds the hungry or supports local theater.

Ben's hope is that more people find fulfillment through service, seeing as much impact in that as the nearly 600 homes he's helped build. "It's more about serving those who are helping, really making volunteering feel rewarding and straightforward and crucial. I hope folks who come to site feel their efforts were worthwhile, that they go home and brag about what they did, and maybe feel some joy so they walk around for an hour or two singing. Part of what makes Habitat magical is not just that folks in need get homes—the magic is that hundreds of people volunteer to help make it happen."

I HAVE
ONE LIFE
AND ONE
CHANCE
TO MAKE IT
COUNT FOR
SOMETHING.

Jimmy Carter

MY SERVICE LIVES ON IN THAT HOUSE, AND EVERY FAMILY MEMBER THAT ENTERS IT WILL BE SHELTERED AND PROTECTED BY IT.

Rose, Habitat homeowner

MY HOPE IS THAT THE WORK WE DO BUILDS A MORE CONNECTED, COMPASSIONATE FUTURE.

Gus, Staff

IT'S NOT ABOUT ME, IT'S ABOUT THE 'WE.' COLLECTIVELY OUR WORK WILL DRIVE POSITIVE CHANGE.

Jonathan, Staff

LIFE IS FULL OF UNCERTAINTY. VOLUNTEERING LETS ME DO SOMETHING TANGIBLE.

Becky, Volunteer

IF MY VOLUNTEER EFFORTS CAN MAKE SOMEONE'S FUTURE BRIGHTER, THEN I HAVE MADE A DIFFERENCE.

Nick, Volunteer and Board Member

WE ARE A COLLECTIVE.

A community in action. It takes all of us standing together. Offering our time and resources to build a better future. Imagining a world where everyone has a decent place to live.

Each workday, each gift, each item donated or purchased is an audacious investment in all the change that will grow as a result. No matter how you invest in our work—you can know that your decision will have infinite ripple effects that profoundly alter the trajectories of people's lives.





The current challenges are steep, but in our shared purpose is incredible power. Just as each act of service ripples outward, so does each gift. However you invest in our work, you are part of a giving community that will change what's possible.



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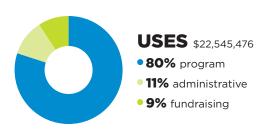
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STATEMENT OF FUNDING Average for the three periods: Fiscal Years 2023-25 As program uses fluctuate each year depending on the number of homes sold, a three-year average is provided here.



SOURCES \$22.811.674

- 45% community support
- 17% ReStore
- •16% government support
- 11% sale of homes
- 2% mortgage income
- **9%** other



THANK YOU

A gift to Habitat for Humanity changes what's possible. It's more than an investment in physical structures. It's an expression of your love for the community and a concrete action to help fortify the future for generations. Thank you to those who gave in Habitat's fiscal year 2025. Your collective support makes all of this work possible.



See our digital Annual Report for a look at some of the gifts that helped us build this past year.

HabitatEBSV.org/2025AnnualReport



Habitat East Bay/Silicon Valley's EIN number is 94-3053687. We are an active 501(c)(3) nonprofit in full compliance and in good standing with the IRS. Our funders include individuals, corporations foundations, and faith organizations, and we receive grants and nointerest loans from local government sources. For more information including our audited financial statements and our IRS Form 990s, visit HabitatEBSV.org/FiscalResponsibility.

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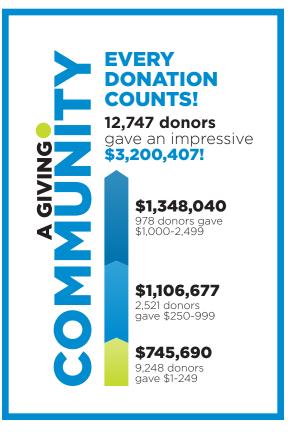
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City of Santa Clara City of Walnut Creek Contra Costa County Santa Clara County

Financial Partners

Federal Home Loan Bank of San Francisco First Republic Bank now part of JPMorgan Chase Patelco Credit Union Habitat Community Capital Heritage Bank of Commerce



HABITAT FOR HUMANITY EAST BAY/SILICON VALLEY has worked with the communities of Alameda, Contra Costa, and Santa Clara counties since 1986, advancing affordability and opportunity through housing. With the partnership of volunteers, supporters, advocates, and clients, we build, preserve, and prepare people for homeownership—and the transformative potential that comes with it.

Access to homeownership is a critical driver of improved economic, health, educational, social, and generational outcomes. Habitat's model runs on community generosity, government investment, and client partnership to build a world where everyone has a decent place to live.



East Bay/Silicon Valley

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